

Brentwood Borough Council

Summary Business Plan

Year Details of Expenditure	2018/19 £'000	2019/20 £'000	2020/21 £'000	21/22 £'000	2022/23 £'000	2023/28 £'000	2028/33 £'000	2033/38 £'000	2038/43 £'000	2043/48 £'000	TOTAL £'000
Repairs and Maintenance	2,420	2,420	2,420	2,481	2,543	13,698	15,498	17,535	19,839	22,446	101,301
General Management	2,043	1,980	1,921	1,951	1,982	10,388	11,244	12,187	13,227	14,374	71,299
Special Services	1,021	1,038	1,057	1,077	1,095	5,768	6,290	6,870	7,512	8,226	39,955
Supervision and Management Total	3,064	3,018	2,978	3,028	3,077	16,156	17,535	19,057	20,739	22,601	111,253
Rent, Rates, Taxes and Other Charges	163	168	173	178	183	984	1,113	1,260	1,425	1,612	7,260
Depreciation and Impairment of Property	2,810	2,950	3,098	3,098	3,098	15,490	15,490	15,490	15,490	15,490	92,504
Increased Provision for Bad Debts	40	40	40	40	41	220	245	273	303	338	1,581
Loan Repayment				5,000	0	10,000	15,000	15,000	14,166	0	59,166
TOTAL EXPENDITURE	8,497	8,597	8,711	13,828	8,946	56,549	64,882	68,614	71,963	62,488	373,075
Capital Charges Reversal	0	0	0	(5,000)	0	(10,000)	(15,000)	(15,000)	(14,166)	0	(59,166)
Interest on Loan	2,000	2,000	2,000	2,000	1,882	9,107	7,449	5,149	2,589	605	34,781
Interest on Balances	(63)	(73)	(91)	(91)	(91)	(455)	(455)	(455)	(455)	(455)	(2,684)
	10,434	10,524	10,620	10,737	10,737	55,201	56,876	58,308	59,931	62,638	346,006
Details of Income											
Dwelling Rents (net)	(11,746)	(11,629)	(11,955)	(12,023)	(12,272)	(65,282)	(72,335)	(80,150)	(88,809)	(98,404)	(464,603)
Non Dwelling Rents (net)	(385)	(391)	(403)	(407)	(415)	(2,205)	(2,436)	(2,691)	(2,973)	(3,284)	(15,590)
Charges for Services and Facilities	(893)	(916)	(940)	(976)	(1,008)	(5,556)	(6,529)	(7,674)	(9,019)	(10,602)	(44,112)
Contribution Towards Expenditure	(71)	(71)	(71)	(71)	(71)	(353)	(355)	(355)	(355)	(355)	(2,125)
Net Cost of HRA Services	(2,661)	(2,483)	(2,748)	(2,738)	(3,028)	(18,195)	(24,780)	(32,561)	(41,225)	(50,006)	(180,425)
CDC	408	399	394	401	408	2,146	2,334	2,543	2,774	3,030	14,836
Pension Interest Cost	300	300	300	315	331	1,919	2,449	3,126	3,989	5,092	18,121
Net Expenditure of HRA Services	(1,953)	(1,784)	(2,054)	(2,022)	(2,290)	(14,131)	(19,996)	(26,893)	(34,462)	(41,885)	(147,468)
Funding Volatility	800	0	600	500	850	6,500	12,300	16,050	26,800	33,500	97,900
Capital Program Funding	1,036	2,240	1,400	1,400	1,400	7,000	7,000	7,000	7,000	7,000	42,476
(Surplus)/Deficit for HRA Services	(117)	457	(54)	(122)	(40)	(631)	(696)	(3,843)	(662)	(1,385)	(7,092)
Working Balance b/f	2,106	2,222	1,766	1,820	1,942	1,982	2,612	3,309	7,151	7,813	9,198
Accumulated Surplus	2,222	1,766	1,820	1,942	1,982	2,612	3,309	7,151	7,813	9,198	